



**Industry Presentation
SEM
Capacity Payment Mechanism**

27 July 2007

John Parsonage



Agenda



- CPM Objectives
- CPM Design
- Annual Capacity Payment Sum
- Payments to Generators
- Charges to Suppliers
- Summary
- Parameters for 2007/2008



Agenda



- CPM Objectives
- CPM Design
- Annual Capacity Payment Sum
- Payments to Generators
- Charges to Suppliers
- Summary
- Parameters for 2007/2008



Objectives of the CPM¹



- Capacity adequacy/reliability of system – new and existing plants
- Price Stability – take some volatility from energy market, help promote investment
- Simplicity
- Efficient signals for Long Term investments
- Susceptibility to gaming
- Fairness

Agenda



- CPM Objectives
- CPM Design
- Annual Capacity Payment Sum
- Payments to Generators
- Charges to Suppliers
- Summary
- Parameters for 2007/2008



CPM Key Features



- Fixed amount of cash (the Pot) per year
- Pot determined as Price x Volume
 - Price: Best New Entrant Peaking Plant fixed costs
 - Volume: Capacity required to meet adequacy standard
- Pot allocated for Generator Payments:
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- Generators paid when available
- Pot allocated for Supplier Charges:
 - Based on demand
- Suppliers charged on consumption

CPM Key Features

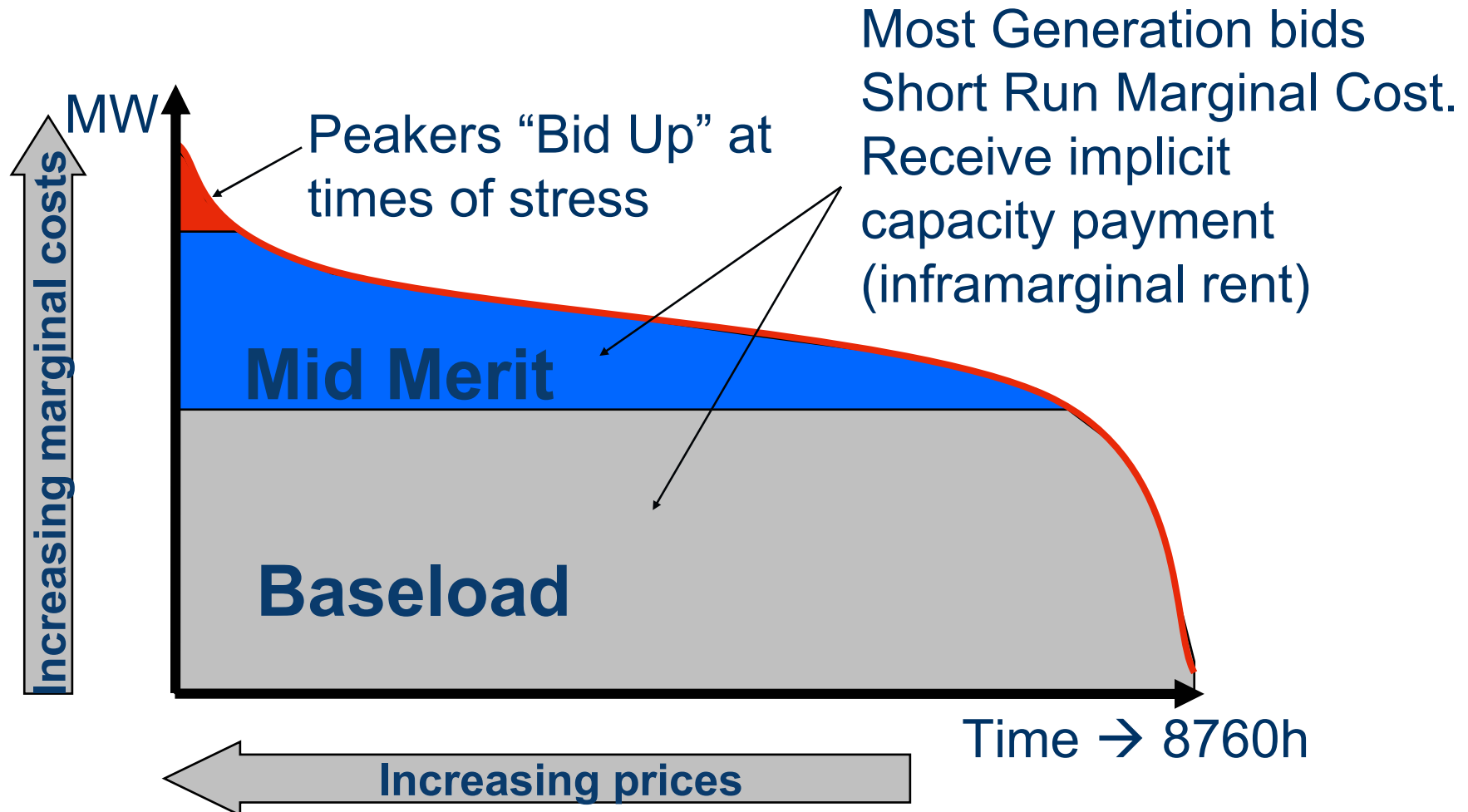


- Fixed amount of cash (the Pot) per year
- Pot determined as Price x Volume
 - Price: Best New Entrant Peaking Plant fixed costs
 - Volume: Capacity required to meet adequacy standard
- Pot allocated for Generator Payments:
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- Generators paid when available
- Pot allocated for Supplier Charges:
 - Based on demand
- Suppliers charged on consumption

Pot Determination – Price Why Peaker Fixed Costs?



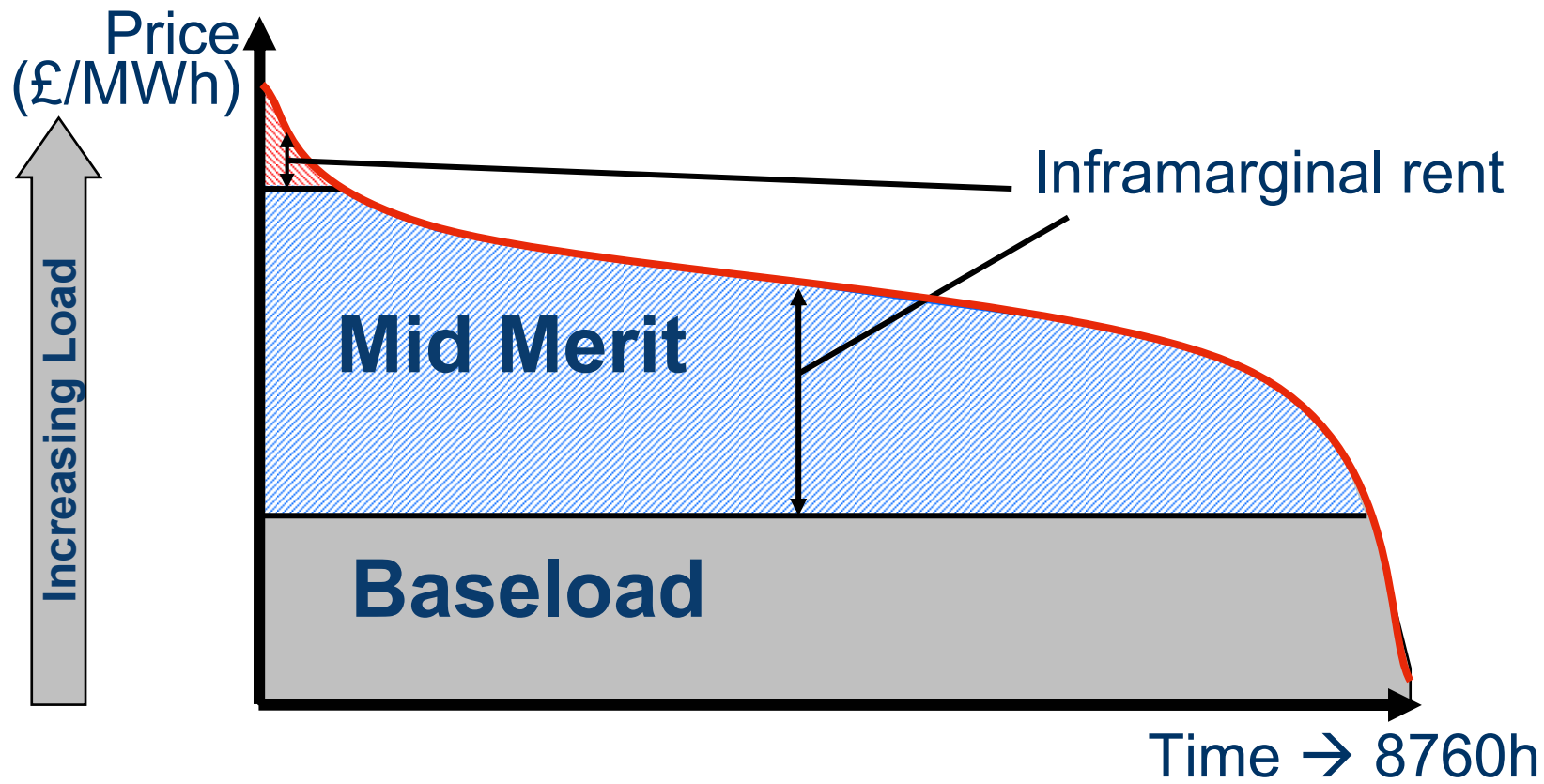
Energy Only Pool:



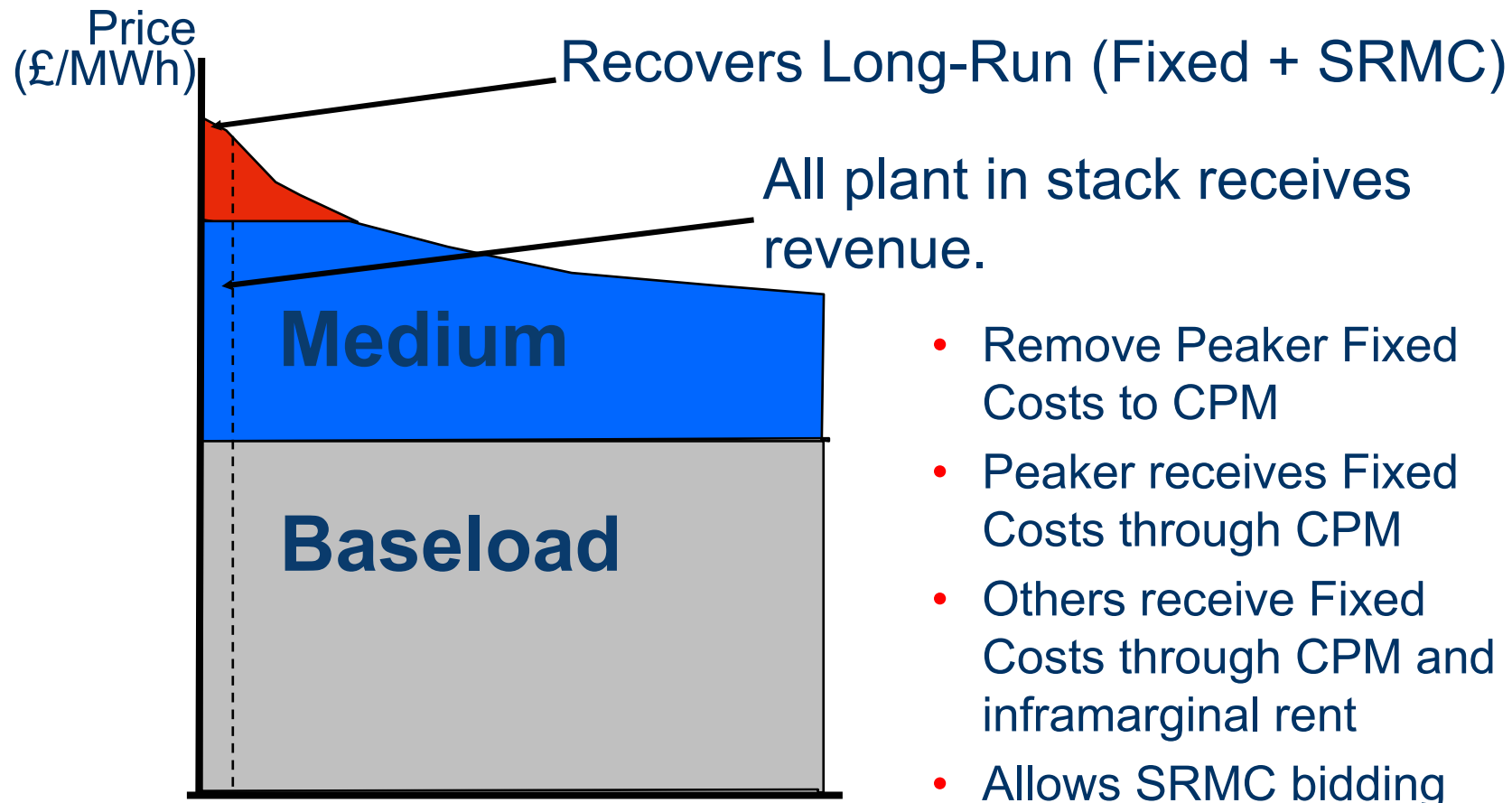
Pot Determination – Price Why Peaker Fixed Costs?



Energy Only Pool:



Pot Determination – Price Why Peaker Fixed Costs?



BNE Peaker Fixed Costs



- Annualised fixed costs of a Best New Entrant Peaking Plant
- Methodology:
 - Identify appropriate technology for system
 - Estimate:
 - Financial costs (cost of capital over life)
 - Investment costs (site, equipment, etc.)
 - Operational costs (service agreement, Transmission charges, insurance etc.)
 - And deduct infra-marginal rents (if there are any)



BNE Peaker Fixed Costs

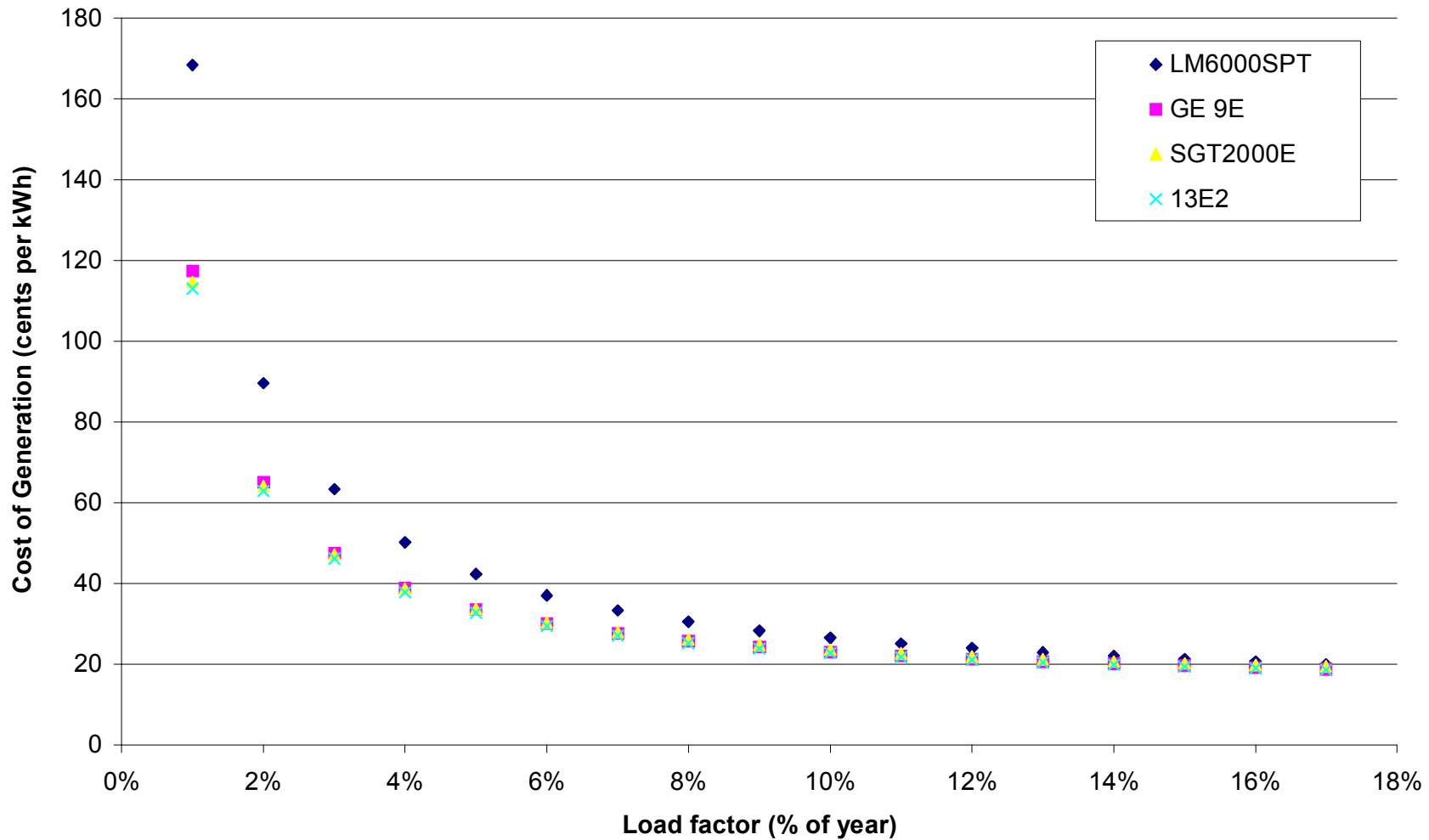


Technology	Output (MW)	Efficiency	Accessibility	Start Up	Plant Track Record	Screening Curve
LM6000SPT	44	39.0	✓	✓	✓	
LMS100	92	43.6	✓	✓	X	
GE 6FA	74	33.9	✓	X		
GE9E	124	32.9	✓	✓	✓	
SGT2000E	159	34.0	✓	✓	✓	
Alstom 13E2	187	36.9	✓	✓	✓	

Aero Derivative
Heavy Duty Industrial Gas Turbine



BNE Peaker Fixed Costs



BNE Peaker Fixed Costs



Technology	Output (MW)	Efficiency	Accessibility	Start Up	Plant Track Record	Screening Curve
LM6000SPT	44	39.0	↓	↓	↓	X
LMS100	92	43.6	↓	↓	X	
GE 6FA	74	33.9	↓	X		
GE9E	124	32.9	↓	↓	↓	↓
SGT2000E	159	34.0	↓	↓	↓	↓
Alstom 13E2	187	36.9	↓	↓	↓	↓

Aero Derivative
Heavy Duty Industrial Gas Turbine

Integrated Pollution Prevention Control (IPPC) Best Available Technology (BAT) Directive – best efficiency

BNE Peaker Fixed Costs



- Original proposal fired the unit on Gas
- Responses indicated Gas Capacity Charge not tradeable
- Increased cost led to change to Distillate firing
 - Reduced capital cost (cf GCC) but reduced inframarginal rent too



BNE Peaker Fixed Costs



2007 Values²

Net Power Output (Lifetime)	182 MW
Capital Cost	€81 million
Amortisation Period	15 Years
WACC	7.83%
Annualised Capital Cost	€9.37 million
Fixed O&M Costs	€6.11 million
Annualised Cost of Capacity	€85.04/kW

2. Fixed Cost of New Entrant Peaking Plant for CPM – Final Decision paper: May 2007

BNE Peaker Fixed Costs



- **Inframarginal rent:**

- **Energy**

- Determined through multiple Plexos runs
 - Validated Plexos model and data
 - Determine SMPs without BNE
 - Determine running regime with BNE

- **Ancillary Service**

- Based on Eirgrid rates

BNE Characteristics	
Minimum Stable Capacity	20MW
Incremental Heat Rate Slope	10.588GJ/MWh at MCR
Run Up Rate	10-20MW/min
Run Down Rate	10MW/min plus 6-8min Idle Time
Minimum Up Time	25 mins
Minimum Down Time	30 mins
Start-Up Energy	650GJ (LHV)
VOM Costs	1.39 cents/kWh

2007 Values

Energy Inframarginal Rent	€14.19/kW
Ancillary Service Revenue	€6.12/kW
Final BNE Cost	€64.73/kW

CPM Key Features



- Fixed amount of cash (the Pot) per year
- Pot determined as Price x Volume
 - Price: Best New Entrant Peaking Plant fixed costs
 - Volume: Capacity required to meet adequacy standard
- Pot allocated for Generator Payments:
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- Generators paid when available
- Pot allocated for Supplier Charges:
 - Based on demand
- Suppliers charged on consumption

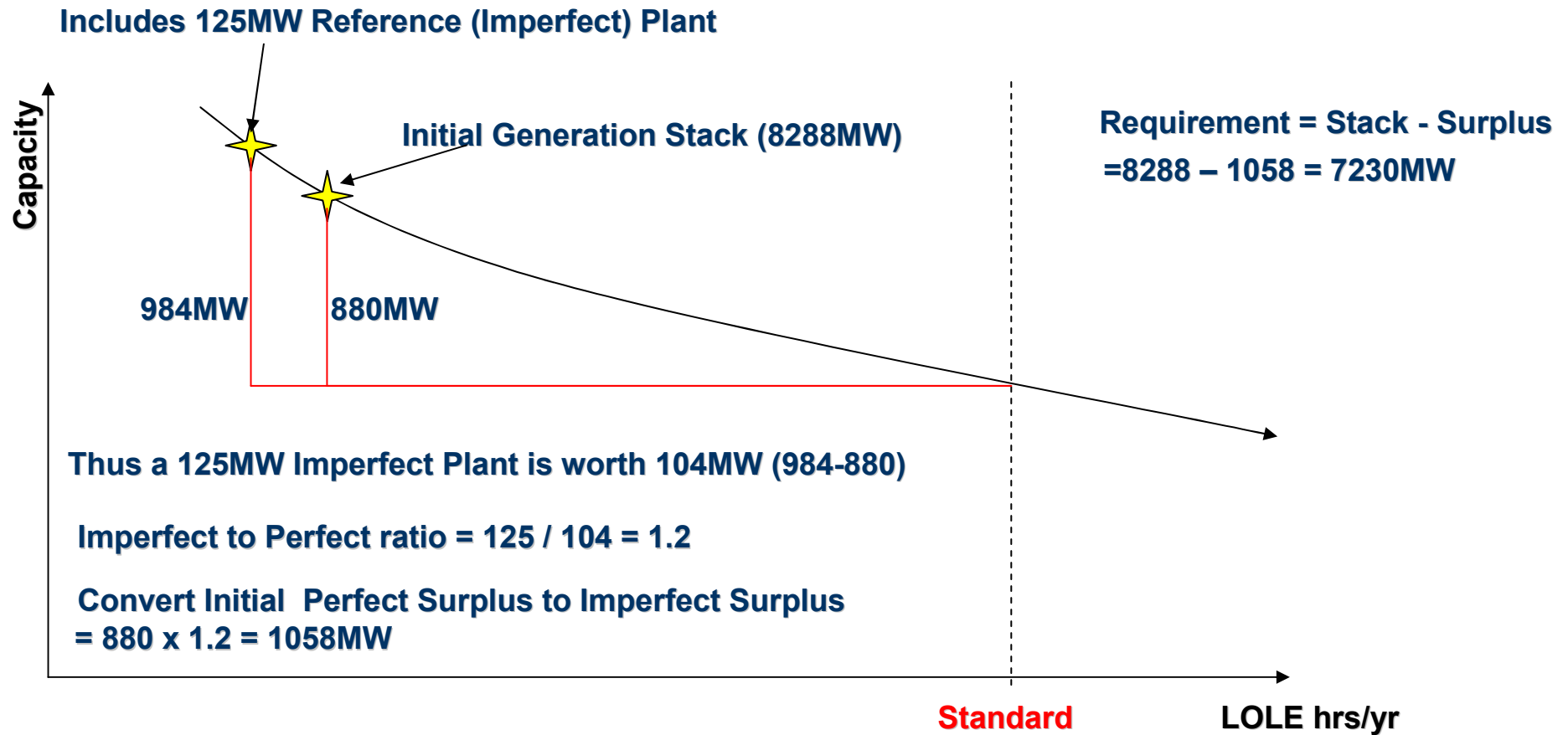
Pot Determination – Volume



- Methodology:
 - Based on TSO Adequacy Assessment process
 - Create a demand forecast
 - Create generation probability distribution
 - Derive Loss of Load Probability (LOLP) per Trad. Period
 - Loss of Load Expectation_{year} (LOLE) = $\sum_{\text{year}} \text{LOLP}$
 - Compare LOLE to Security Standard \Rightarrow Deficit/Surplus
 - Requirement = Installed Capacity \pm Deficit/Surplus



Capacity Requirement - Methodology



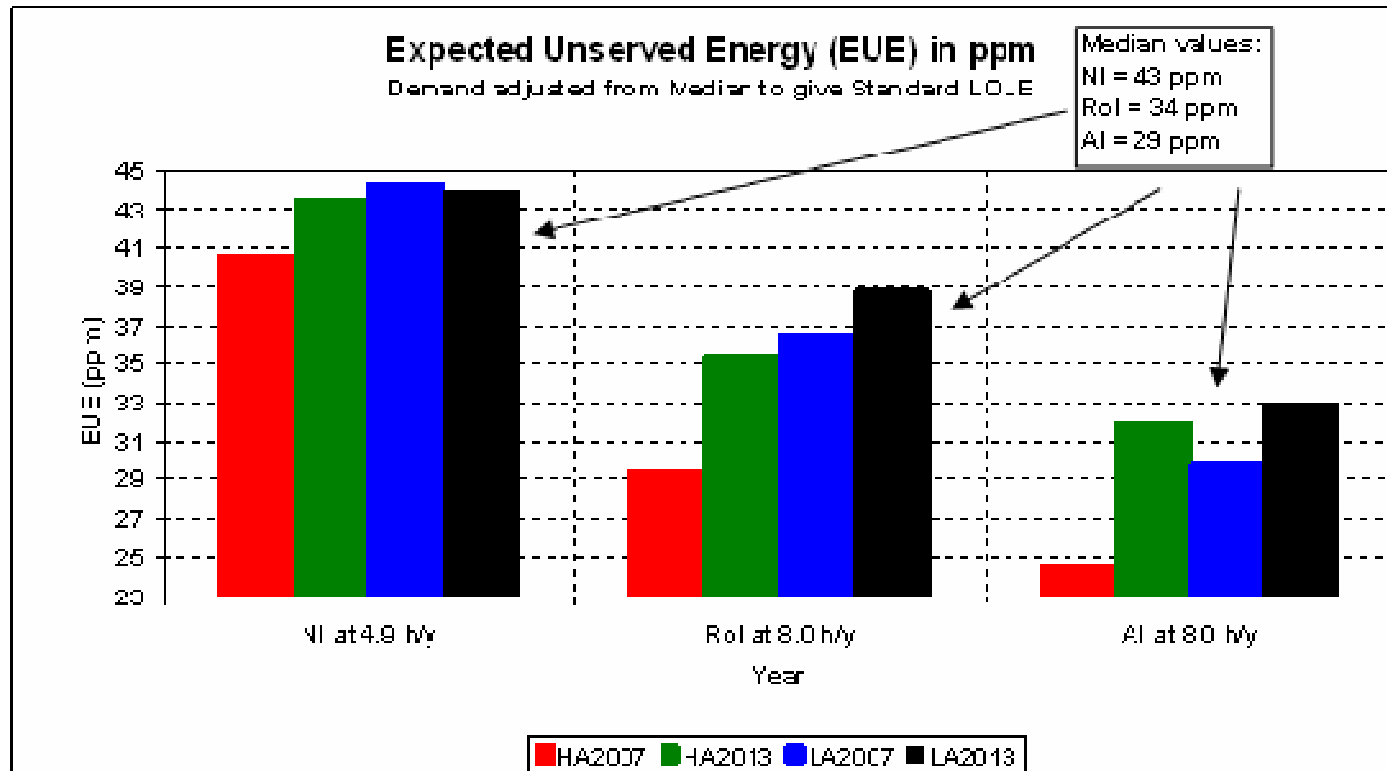
Capacity Requirement - Inputs



- Demand Forecast — From TSOs
- Unit Capacities — Direct from Generators
- Scheduled Outages — Historic Averages
- Adequacy Standard —
- Forced Outages —
- Wind Power —



Adequacy Standard



- Std > 8h/yr leads to greater EUE compared with current
- Select 8h/yr to give security/cost comparable with current

Forced Outage Probabilities



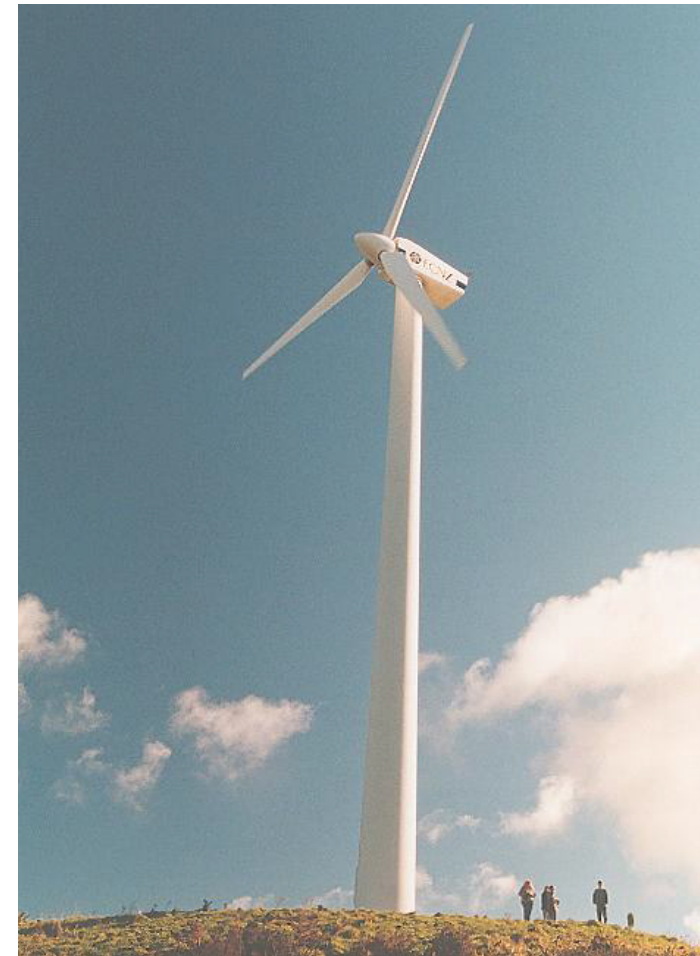
- Existing FOPs vary between NI and RoI
 - FOPs in NI ~ 4%
 - FOPs in RoI ~ 14%
- Incentivise Availability improvement (Objective)
- NI Average FOP - 4.23% - applied to all units*

* Exception is Interconnectors – not a “true” generator

Treatment of Wind



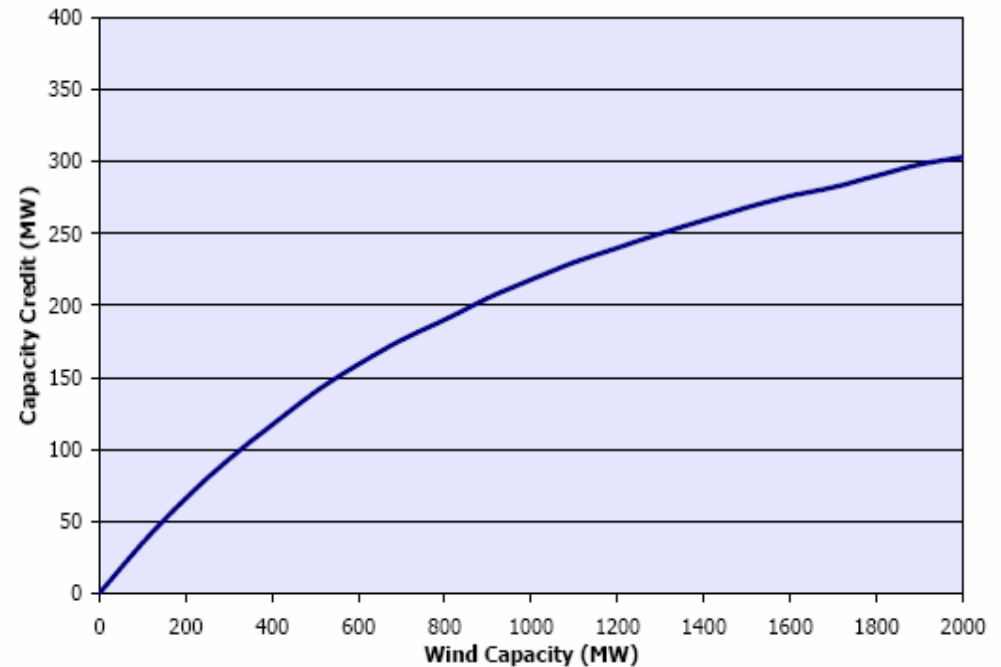
- Wind generation reliant on fuel – very high FOPs
- Wind penetration set to grow
- Forecast output and adjust demand (i.e. not in generation “stack”)
- Apply Capacity Credit when calculating Capacity Requirement



Treatment of Wind



- All-island Wind 2007
~1140MW
- Capacity Credit ~20%



$$\text{Capacity Requirement} = \text{IC} + (\text{WIC} \times 0.2) + \text{D}$$

Where:

IC = Installed Capacity (market registered only) excluding Wind

WIC = Installed Capacity of Wind (market registered only)

D = Difference = Deficit or Surplus (where Surplus is negative)

Total Capacity Requirement for 2007 – 6960MW

Pot Determination – Monthly Values



- Annual Pot = BNE Price x Capacity Requirement
- For 2007 ~ €450.5 million
- Annual Pot split into Monthly Pots, weighted by peak to trough demand:

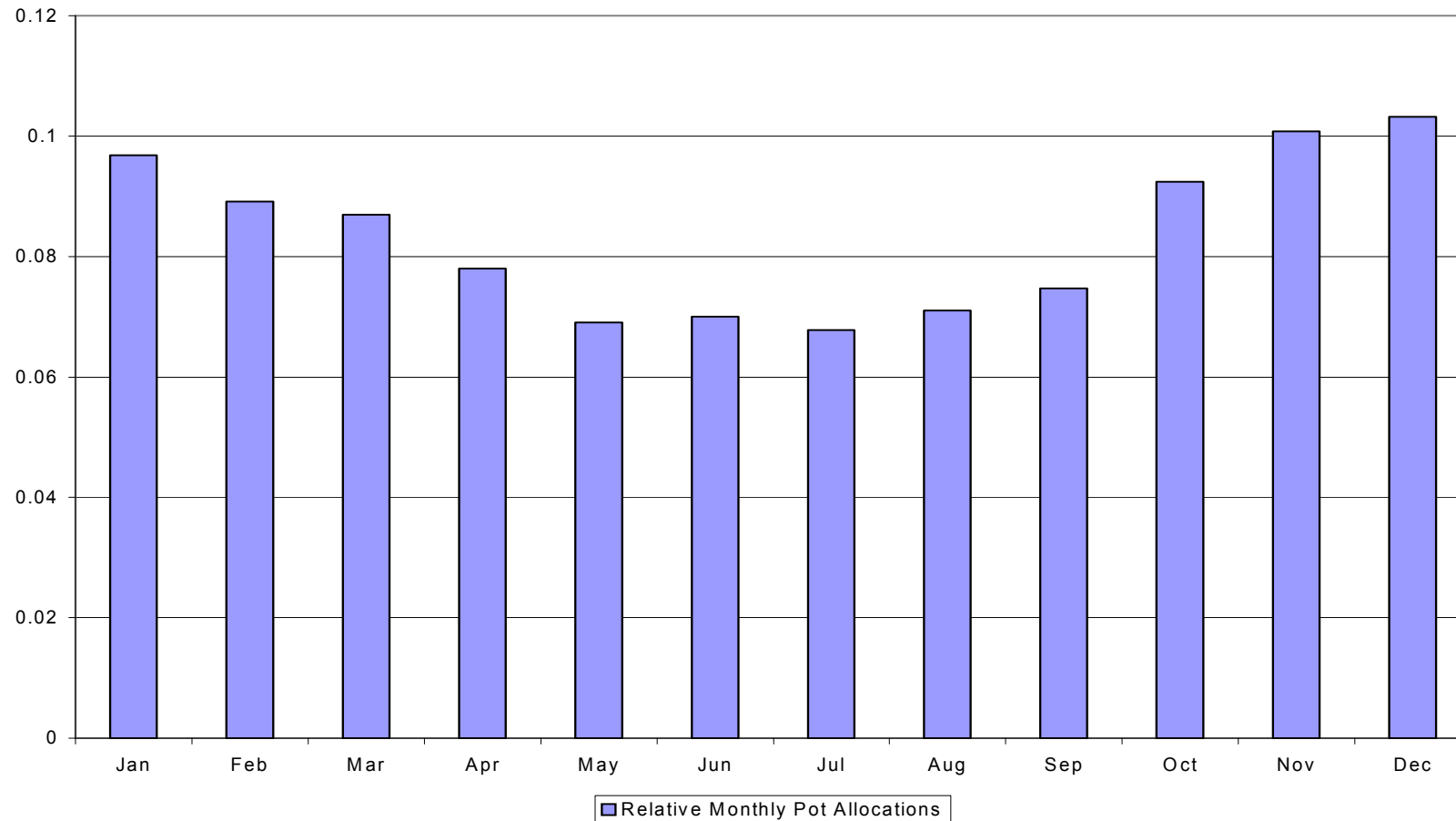
$$WF_c = \frac{P_c - MinFD_y}{\sum_{c \text{ in } y} (P_c - MinFD_y)}^3$$

- Where:
 - WF_c is the Weighting Factor for the Capacity Period (Mth);
 - P_c is the peak demand in the Capacity Period; and
 - $MinFD_y$ is the minimum demand in the year

Pot Determination – Monthly Values



Majority of cash into high demand periods



CPM Key Features



- Fixed amount of cash (the Pot) per year
- Pot determined as Price x Volume
 - Price: Best New Entrant Peaking Plant fixed costs
 - Volume: Capacity required to meet adequacy standard
- **Pot allocated for Generator Payments:**
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- Generators paid when available
- Pot allocated for Supplier Charges:
 - Based on demand
- Suppliers charged on consumption

Why Have Three?



- Need to meet several Objectives
- Objectives sometimes conflicting
- Fixed: **30%**
 - Provides certainty to Generators, but
 - Weak incentives to respond to shortages
- Variable: **40%**
 - Still provides degree of certainty to Generators
 - Improves forecast of likely shortages, but
 - No response to un-forecast shortages
- Ex-Post: **30%**
 - Provides short-term response incentive, but
 - Payment incidence uncertain

A balance needs to be struck

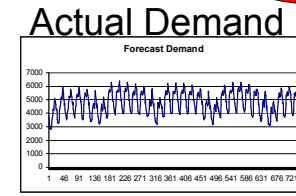
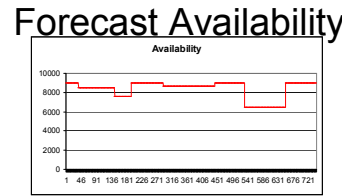
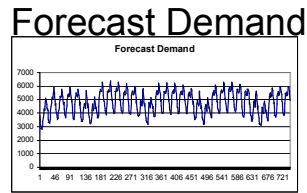
How do the allocations work?



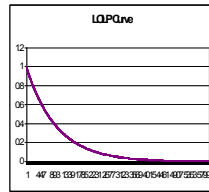
**Fixed
30%**

**Variable
40%**

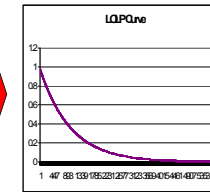
**Ex-Post
30%**



$$FCPWF_h = \frac{FD_h - MinFD_c}{\sum_{h \text{ in } c} (FD_h - MinFD_c)}$$

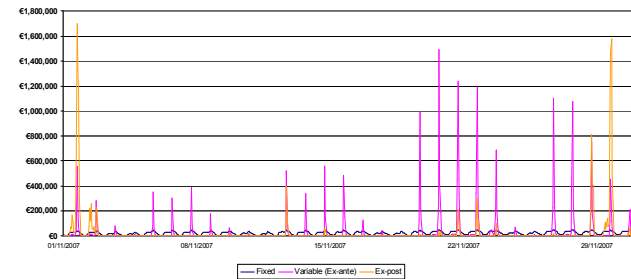
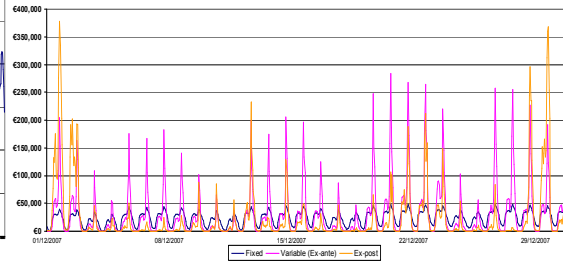
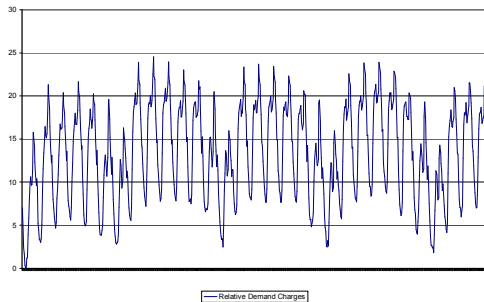


$$VCPWF_h = \frac{\lambda_h}{\sum_{h \text{ in } c} \lambda_h}$$



$$ECPWF_h = \frac{\phi_h}{\sum_{h \text{ in } c} \phi_h}$$

January 2007 Demand Charges (Relative)



CPM Key Features



- Fixed amount of cash (the Pot) per year
- Pot determined as Price x Volume
 - Price: Best New Entrant Peaking Plant fixed costs
 - Volume: Capacity required to meet adequacy standard
- Pot allocated for Generator Payments:
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- **Generators paid when available**
- Pot allocated for Supplier Charges:
 - Based on demand
- Suppliers charged on consumption

Generator Payments



- Payments depend on available capacity* and price

TSC Version 2

4.123

$$CP_{uh} = CPGPF_{uh} \times CPEALF_{uh} \times (VCGPh + FCGPh + ECGPh)$$

Where

1. CP_{uh} is the Capacity Payment for unit u in Trading Period h
2. $CPGPF_{uh}$ is the Capacity Payments Generation Price Factor for u in h
3. $CPEALF_{uh}$ is the Loss-Adjusted Capacity Payments Eligible Availability for u in h
4. $VCGPh$ is the Variable Capacity Payments Generation Price in h
5. $FCGPh$ is the Fixed Capacity Payments Generation Price in h
6. $ECGPh$ is the Ex-Post Capacity Payments Generation Price in h

- Availability
- Price
- Allocations (Variable / Fixed / Ex-Post)

* Based on production for some unit types (see later)

Generator Payments



- Capacity Payments depend on Price

TSC Version 2

$$4.115 \quad CPGPF_{uh} = \frac{\left(MSQ_{uh} \times CPPF_h \right) + \sum_i \left(UCOQ_{uhi} \times \text{Max} \left\{ \frac{VOLL - UCOP_{uhi}}{VOLL}, 0 \right\} \right)}{MSQ_{uh} + \sum_i UCOQ_{uhi}}$$

Where

1. $CPGPF_{uh}$ is the Capacity Payments Generation Price Factor for unit u in Trading Period h
2. MSQ_{uh} is the Market Schedule Quantity for u in h
3. $CPPF_h$ is the Capacity Payments Price Factor in h
4. $UCOQ_{uhi}$ is the Unscheduled Capacity Offer Quantity for Price Quantity Pair i for u in h
5. $VOLL$ is the Value of Lost Load
6. $UCOP_{uhi}$ is the Unscheduled Capacity Offer Price for i for u in h

- A unit with Price $> VOLL$ has no value
- A unit with Price $\sim VOLL$ has little value
- As unit Price approaches $VOLL$, value decreases

Generator Payments



TSC Version 2
4.109

$$CPPFh = \text{Max} \left\{ \left(\frac{(VOLL - SMP_h)}{VOLL} \right), 0 \right\}$$

Where

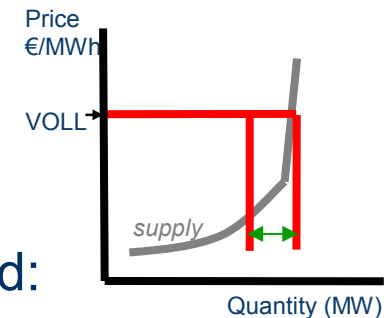
1. $CPPFh$ is the Capacity Payments Price Factor for Trading Period h
2. $VOLL$ is the Value of Lost Load
3. SMP_h is the System Marginal Price for Trading Period h

- Avoids payments to Generators exceeding VOLL

If Supply > Demand & Price < VOLL, Price = SMP

If Supply < Demand or Price > VOLL, Price = VOLL

Loss of Load Probability = Probability Supply < Demand:



$$\begin{aligned} \text{Probability weighted Price} &= SMP \times (1 - LOLP) + VOLL \times LOLP \\ &= SMP + LOLP \times (VOLL - SMP) \end{aligned}$$

Generator Payments



- Payments depend on available capacity* and price

TSC Version 2

$$4.123 \quad CP_{uh} = CPGPF_{uh} \times CPEALF_{uh} \times (VCGPh + FCGPh + ECGPh)$$

Where

1. *CP_{uh} is the Capacity Payment for unit u in Trading Period h*
2. *CPGPF_{uh} is the Capacity Payments Generation Price Factor for u in h*
3. *CPEALF_{uh} is the Loss-Adjusted Capacity Payments Eligible Availability for u in h*
4. *VCGPh is the Variable Capacity Payments Generation Price in h*
5. *FCGPh is the Fixed Capacity Payments Generation Price in h*
6. *ECGPh is the Ex-Post Capacity Payments Generation Price in h*

- **Availability**

- Price

- Allocations (Variable / Fixed / Ex-Post)

* Based on production for some unit types (see later)

Generator Payments



- Generators paid against Loss-Adjusted Capacity Payments Eligible Availability (**CPEALF_{uh}**)
- Mostly = $AP_{uh} \times TLA_{Fuh} \times TPD$
 - Where:
 - AP_{uh} is the Availability Profile of Unit u in Trading Period h
 - TLA_{Fuh} is the Transmission Loss Adjustment Factor of u in h
 - TPD is the Trading Period Duration
- But TSC Section 5 (Special Units) identifies other cases...



Generator Payments



TSC Version 2, Table 5.1

Category	Form of Dispatch Instruction	Dispatch Quantity (DQuh)	Availability Profile (APuh)	Market Schedule Quantity (MSQuh)
Autonomous Generator Units	N/A	Actual Output (AOuh)	Actual Output (AOuh)	Actual Output (AOuh)
Variable Price Taker Generator Units	Run	Actual Output (AOuh)	Actual Output (AOuh)	Actual Output AOuh
Variable Price Taker Generator Units	Unit constrained down in Dispatch Instructions to remain below a level of Output of X MW	Time weighted average of (Outturn Availability when not constrained down below X MW, Min{X MW, Outturn Availability} when constrained down below X MW)	Max {Actual Output (AOuh), Time weighted average of Outturn Availability}	Max {Actual Output (AOuh), Time weighted average of Outturn Availability}
Variable Price Maker Generator Units	Run	Actual Output (AOuh)	Actual Output (AOuh)	Calculated by the MSP Software
Variable Price Maker Generator Units	Unit constrained down in Dispatch Instructions to remain below a level of Output of X MW	Time weighted average of (Outturn Availability when not constrained down below X MW, Min{X MW, Outturn Availability} when constrained down below X MW)	Max (Actual Output (AOuh), Time weighted average of Outturn Availability)	Calculated by the MSP Software
Predictable Price Taker Generator Units	Any	As set out in Section 4	As set out in Section 4	Minimum of Nominated Quantity (NQuh) and Availability Profile (APuh)

- Number of Special Cases
- Mainly Actual Output
- Interconnector Units:
 - Dispatch Quantity
 - Availability and price
- Energy Ltd./Pump. Stge:
 - Allocate “excess” to peak LOLP
- Demand Side Units:
 - Demand Reduction



Generator Payments – Summary



- Payments depend on available capacity* and price

$$\left(\frac{VOLL - SMP_h}{VOLL} \right)$$

TSC Version 2
4.123

$$CP_{uh} = CPGPF_{uh} \times CPEALF_{uh} \times (VCGPh + FCGPh + ECGPh)$$

$\left\{ \frac{VOLL - UCOP_{uhi}}{VOLL} \right\}$
Availability / Metered Generation

$\frac{\lambda_h}{\sum_{h \text{ in } c} \lambda_h}$

$\frac{FD_h - MinFD_c}{\sum_{h \text{ in } c} (FD_h - MinFD_c)}$

$\frac{\phi_h}{\sum_{h \text{ in } c} \phi_h}$

* Based on production for some unit types

CPM Key Features



- Fixed amount of cash (the Pot) per year
- Pot determined as Price x Volume
 - Price: Best New Entrant Peaking Plant fixed costs
 - Volume: Capacity required to meet adequacy standard
- Pot allocated for Generator Payments:
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- Generators paid when available
- Pot allocated for Supplier Charges:
 - Based on demand
- Suppliers charged on consumption

Allocation for Charges



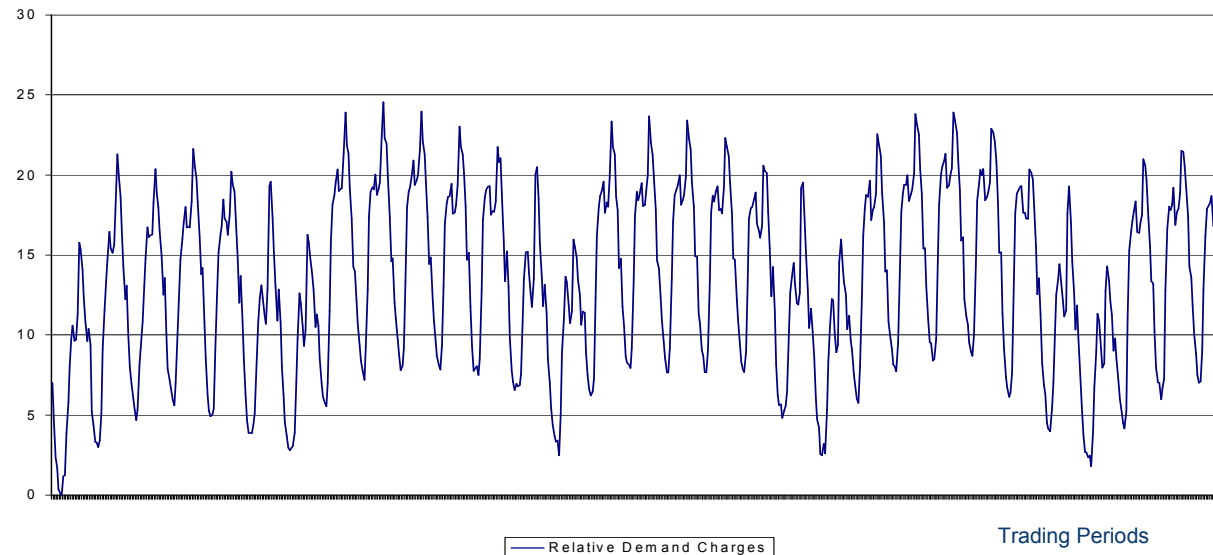
- Allocated at start of year as for Fixed

TSC Version 2
4.105

$$FCPWFh = \frac{FD_h - MinFD_c}{\sum_{h \text{ in } c} (FD_h - MinFD_c)}$$

- Capacity Period charge known – stability/certainty
- Incentivises reduction in consumption during peaks

January 2007 Demand Charges (Relative)



CPM Key Features



- Fixed amount of cash (the Pot) per year
- Pot determined as Price x Volume
 - Price: Best New Entrant Peaking Plant fixed costs
 - Volume: Capacity required to meet adequacy standard
- Pot allocated for Generator Payments:
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- Generators paid when available
- Pot allocated for Supplier Charges:
 - Based on demand
- **Suppliers charged on consumption**

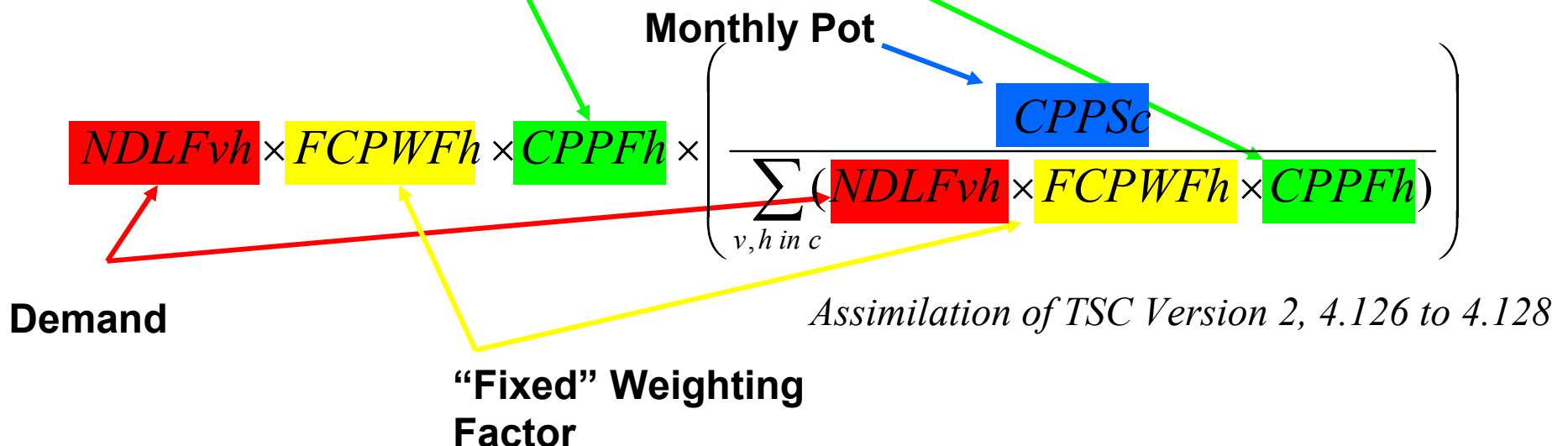
Supplier Charges



- Trading Period allocations scaled in same way as for Generator payments

$$CPPFh = \text{Max} \left\{ \left(\frac{VOLL - SMP_h}{VOLL} \right), 0 \right\}$$

- Suppliers charged based on consumption
- Charges reflect proportion of total consumption



Agenda



- CPM Objectives
- CPM Design
- Annual Capacity Payment Sum
- Payments to Generators
- Charges to Suppliers
- **Summary**



Summary



- The CPM is designed to meet a number of Objectives:
 - Capacity Adequacy:
 - Efficient Long-Term Signals
 - Price Stability
 - Minimise Susceptibility to Gaming
 - Fairness
 - Simplicity
- Chosen mechanism is a Fixed Revenue mechanism.....



Summary - continued



- Fixed amount of cash per year
- Pot determined as Price x Volume
 - Best New Entrant Peaking Plant fixed costs
 - Capacity required to meet adequacy standard
- Pot allocated for Generator Payments:
 - Fixed (year ahead)
 - Variable (month ahead)
 - Ex-Post (month end)
- Generators paid when available: proportional
- Pot allocated for Supplier Charges:
 - Based on demand
- Suppliers charged on consumption: proportional

Agenda



- CPM Objectives
- CPM Design
- Annual Capacity Payment Sum
- Payments to Generators
- Charges to Suppliers
- Summary
- Parameters for 2007/2008



CPM Parameters and Timetable – “On-going”



- Regulatory Authorities determine (Y-4mths):
 - Annual Capacity Payment Sum ($ACPS_Y$)
 - Capacity Period Payment Sums ($CPPS_c$)
 - Fixed Capacity Payments Proportion ($FCCP_Y$)
 - Ex-Post Capacity Payments Proportion ($ECPP_Y$)
 - [and therefore the Variable Capacity Payments Proportion]
 - Value of Lost Load (VOLL)
 - Flattening Power Factor (FPF_Y)*
- Market Operator publishes above ~Y-2mths

Consultation on BNE technology in Spring

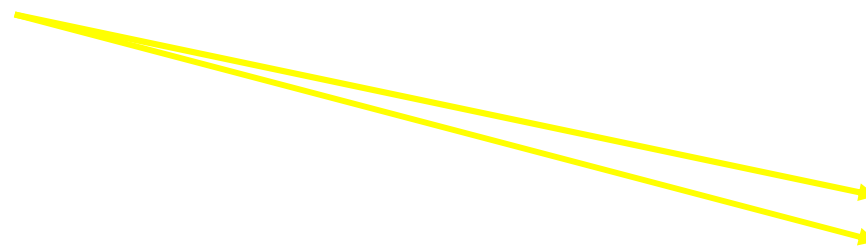
* SO recommends value to Regulatory Authorities at this time

CPM Parameters - 2007



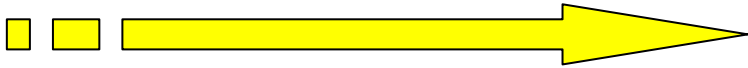
- Capacity Requirement - 6960MW
- BNE Peaker Fixed Costs - €64.73/kW
- $ACPS_Y = €450,517,348$
- $FCPP_Y = 0.3$
- $ECPP_Y = 0.3$ [$VCPPY = 0.4$]
- VOLL – Consultation
- $FPF_Y = 0.35$
- $CPPS_c$

Month	Amount
Jan	€42,277,947
Feb	€40,677,812
Mar	€40,532,345
Apr	€33,990,746
May	€32,088,658
Jun	€30,501,747
Jul	€30,722,151
Aug	€32,661,709
Sep	€32,685,953
Oct	€38,969,679
Nov	€47,131,249
Dec	€48,277,352



CPM Parameters – 2008



- Capacity Requirement - 7200MW*
- BNE Peaker Fixed Costs - €79.16/kW*
- $ACPS_Y = €569,952,000^*$
- $FCPP_Y = 0.3$
- $ECPP_Y = 0.3$ [VCPY = 0.4]
- VOLL – Consultation
- $FPF_Y = 0.35$
- $CPPS^*_c$ 

Month	Amount
Jan	€53,344,047
Feb	€51,602,752
Mar	€51,019,670
Apr	€43,050,000
May	€40,598,406
Jun	€39,047,938
Jul	€39,591,264
Aug	€41,425,322
Sep	€41,255,698
Oct	€49,447,999
Nov	€59,143,062
Dec	€60,425,842

* Indicative Values. Final value to be published August 2007



End

Thank you for your attention

John Parsonage



Ledian House
45, Bedford Row
London
WC1R 4LN
Tel: +44 207 092 1795
Fax: +44 207 092 1770
Mob:+44 797 061 5309